

CELEBRATING A YEAR OF POSITIVE CHANGE

2023

Our Impact

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The contents and opinions expressed are those of the authors (DT Global), and do not represent the views of any government or donor agency associated with the content of this report.

All programs featured in the report are implemented by DT Global.

Throughout the report we use the following abbreviations:

- Australian Government, Department of Foreign Affairs and Trade (DFAT)
- European Union (EU)
- Millennium Challenge Corporation (MCC)
- New Zealand Ministry of Foreign Affairs and Trade (MFAT)
- United Kingdom, Foreign, Commonwealth & Development Office (FCDO)
- United States Agency for International Development (USAID)

Cover Photo: On March 8, 2018, in Blue Nile State, Sudan, women proudly raise the Sudanese flag to celebrate International Women's Day, the first since 2011. Supported by our USAID-funded Toward Enduring Peace in Sudan (TEPS), the event symbolized efforts to empower rural women, ensuring their rights to a life free from violence and improving access to essential resources. This was part of a broader initiative in which over 6,000 people were engaged in civic education and awareness. This sought to foster gender equality and a better future for women in the region.

Photo Credit: Toward Enduring Peace in Sudan (TEPS)

From the CEO

I am proud to share DT Global's 2023 Impact Report, which takes stock of how our programs are supporting the United Nations Sustainable Development Goals (SDGs), and trust that you will find reading about our impact as informative and rewarding as I do. As a global development organization, DT Global exists to support, facilitate, and amplify the efforts of local leaders who are striving for peace and development in their communities.



TORGE GERLACH
CHIEF EXECUTIVE OFFICER

Our work helps to advance the comprehensive global aspirations that the SDGs represent. By working hand-in-hand with our partners, we are contributing to lasting positive change and driving forward our vision of sustainable development and innovation that empowers individuals, communities, and nations.

I'm immensely proud of the impact we've achieved in partnership with DFAT, EU, FCDO, the MCC, MFAT, USAID, and other government and private clients. Working in collaboration with partners in more than 90 countries and across a range of sectors, we've tackled some of the toughest development challenges the world is facing.

In 2023, DT Global worked with local communities in Uganda to build economically stronger, more inclusive urban settlements. We collaborated with coastal communities in Papua New Guinea to strengthen locally-led customary laws around marine protection. In Kosovo, we created loan guarantees that assist small businesses to compete in wider markets. In Indonesia, we provided advice that helped facilitate inclusive, sustainable job creation for economic growth.

We partnered with communities to create youth-led initiatives in Sudan that build peace, fight poverty, and promote environmental sustainability. In Fiji, our six-year partnership with the Fiji Development Bank helped them access climate finance and develop gender-inclusive climate policies. Our assistance to independent media in Ukraine built capacity for fact-based, gender-inclusive journalism that supports democratization.

Creating this kind of impact necessitates listening, collaborating, and partnering with leaders, communities, the private sector, and governments in the countries where we work. It entails building our internal policies to enable effective support to communities, whether in conflict or in peace. And it requires never shying away from difficult contexts and tackling tough and enduring challenges with the determination to help partners build a better tomorrow.

Thank you for taking the time to read DT Global's 2023 Impact Report.

A Force for Positive Change

WHO WE ARE

DT Global aspires to shape a future where sustainable development and innovation empower individuals, communities, and nations. We partner with local stakeholders to foster inclusive prosperity, social equity, and environmental stewardship. Our 2,500 staff and experts work in over 90 countries—bringing more than 60 years of international development experience, relationships, and technical excellence to deliver innovative solutions that transform lives and address the world’s greatest challenges.

WHAT WE DO

From early-stage crisis and stabilization assistance to economic development, governance, and environmental work, DT Global engages stakeholders and counterparts to understand the local context and operate effectively within it. Together, we deliver solutions across six principal development areas.



OUR STORY

Launched in 2019, DT Global brings decades of technical expertise and local networks through legacy companies AECOM International Development’s Services Sector, Development Transformations, IMC Worldwide, and Cardno International Development—all culminating in a diverse, experienced, innovative global team able to advance our ambitious goals. Today, we operate as One DT Global to improve lives around the world in partnership with our clients, stakeholders, and the communities in which we work.

PROFIT FOR PURPOSE

DT Global is doing development differently. We are a global international development firm largely owned by a charitable trust. We are also a key donor to the DT Institute, a not-for-profit charitable organization founded by the trustee of our charitable trust owner. DT Global’s donations (to date) of over US\$ 6.5 million have been used to further peace and development initiatives to improve as many lives as possible in more than 30 countries. Our structure reaffirms our commitment to Profit for Purpose. Our decisions are driven by a desire to leverage our assets (including our global staff, data, experience, past performance, and funding) and the relationships we’ve built to accelerate impact in the communities where we work.

Reflections on Impact



CREATING IMPACT, TRANSFORMING LIVES, PARTNERING FOR A BETTER WORLD

DT Global is dedicated to implementing development programs that prioritize deep, transformative, and positive impact for the communities we serve. We believe that achieving this kind of impact is only possible when it is anchored in sustainability and locally-led solutions.

Sustainability, both programmatic and environmental, is an essential element of achieving impact. By working with stakeholders and communities to create and implement sustainable solutions, we ensure that they are in the driver's seat to continue these initiatives long after our inputs are completed. And in a world that is increasingly facing the effects of climate change, incorporating environmental sustainability into our work is imperative. By thinking carefully about how we create truly sustainable programs, we can address the immediate issues that drive a program while also fostering change that lasts.

Key to sustainability and transformative impact is supporting locally-led solutions. We strive to come behind, bolster, and support local leadership, to ensure that our contributions are culturally relevant, community-driven, and tailored to address specific local challenges. We know that proactively involving stakeholders as leaders (not just participants) who are able to design and implement interventions for their future is crucial for both positive and durable outcomes. Providing people—whether nascent community organizations or national governments—with the tools, resources, and (most importantly) the chance to be agents of change enables true locally-led development.

The first section of this report, Corporate Highlights, reveals how our dedication to locally-led development and sustainability carries into our organizational policies and structure. We support our local leaders through professional development initiatives,

like our Emerging Leaders in International Development Program, that run alongside our project work. DT Global's Africa corporate office, headquartered in Nairobi, Kenya, is an entirely locally-led team that has developed into a fully-fledged entity over the last decade, evolving as a regional hub for DT Global operations.

Environmental sustainability is a core element of our identity. Not only do we pursue environmentally sustainable programming, we prioritize this in our corporate offices. We are signatories to the UN Global Compact, track our carbon footprint year-on-year, and have begun implementing carbon reduction pilots in our program offices. Our new Commercial Advisory business line empowers other companies to execute sustainable and socially-impactful programs.

The second section of this report highlights the impact of our programs by each SDG. DT Global has embraced the SDGs as a guiding framework to present our progress for 2023. Through 17 interconnected goals, the SDGs address a wide range of global challenges. From eradicating poverty to promoting peace and justice, these goals form a comprehensive blueprint to achieve a better and more sustainable future for all. Our SDG-specific examples illustrate the multidimensional nature of impact, encompassing quantitative achievements, qualitative improvements, individual stories, and collective progress.

By anchoring our vision in the SDGs and focusing on locally-led, sustainable solutions, and on the corporate and program levels, we are creating a model of development that is both globally aligned and deeply rooted in the communities we serve.



Corporate Highlights

SUPPORTING THE NEXT GENERATION OF LEADERS IN THE ASIA PACIFIC REGION

Backing the growing momentum to change power dynamics in global development organizations, DT Global is constantly seeking ways to further empower local staff and promote a more sustainable and locally-led development model. One way we do this is by investing in the professional development of our top local talent through the Emerging Leaders in International Development (ELID) Program.

In September 2022, DT Global launched the ELID pilot program, involving 15 participants from the Asia Pacific region in an innovative and collaborative 12-month training course exploring effective leadership approaches. The first cohort of ELID took part in weekly online training, coaching, and mentoring sessions to connect and learn more about concepts of leadership and how to tackle complex issues in the development space.



A visit to Canberra, Australia for a week of professional development activities, including attendance at the 2022 Australasian Aid Conference (AAC) and ELID Leadership Training Workshops, were among the highlights of the program. The Emerging Leaders had the opportunity to visit the Parliament House to network with DFAT personnel and to meet with other key dignitaries from the aid and development sector.

In September 2023, the Emerging Leaders graduated from the 12-month comprehensive leadership training via an online ceremony attended by a special guest, the Australian Minister for International Development and the Pacific, The Hon. Pat Conroy MP.

Upon the completion of the pilot program, a number of graduates were supported to take up local leadership opportunities. A second cohort of DT Global Emerging Leaders began in October 2023.

It was mind-blowing; I spent the week being challenged, critiqued, and inspired. A truly thought-provoking event, engaging with some of the best minds in development, learning from global practitioners and many of my fellow Pacific Leaders.

Emerging Leader, Brenda Andrias, speaking about professional development week in Canberra



DRIVING SUSTAINABLE IMPACT: DT GLOBAL COMMERCIAL ADVISORY

In June 2023, DT Global launched a new business line committed to empowering companies and organizations worldwide in their pursuit of sustainable and socially-impactful programs. DT Global Commercial Advisory's suite of services encompasses landscape assessments, program design and implementation, local capacity building, and strategic partnerships. Our initial focus is on two critical sectors. We help minerals and energy companies engage with communities and navigate Environmental, Social, and Governance (ESG) programs. We also work with food and fiber companies to support sustainable practices across supply chains.

With decades of experience designing and running locally-relevant programs, and a network of global experts, DT Global Commercial Advisory developed the Sustainable Execution Model. This model seeks to drive sustained economic growth and prosperity at the community level by unlocking stakeholder perceptions, co-creating partnerships, providing local program management, and offering continuous assessment and flexibility. Since its launch, this newest business line has applied this Model with energy companies in Kenya and Guinea, and to a worldwide program with a global food and beverage company.

DT Global Commercial Advisory creates an important connection point for donors and multilateral institutions that seek to engage with the private sector more effectively.



PARTNERING IN THE PACIFIC FOR CLIMATE ADAPTATION

DT Global has empowered Pacific Island Countries to adapt to the negative impacts of climate change by increasing their access to climate finance. USAID's Climate Ready and Adapt Asia-Pacific projects (both implemented by DT Global) have together contributed to securing nearly US\$ 1 billion in international climate adaptation funding across the Pacific and Asia. Our support to Pacific Island Countries spans several critical areas, including sustainable and climate-resilient infrastructure, low-carbon and resilient business development, agricultural market systems development, and biodiversity conservation.

In partnership with the Governments of Fiji and Tuvalu, DT Global provided technical assistance and negotiation support to both countries' official delegations at COP28. DT Global also managed and participated in three side events, on behalf of the Government of Fiji, bringing together key Pacific entities, including Council of Regional Organisations in the Pacific (CROP) agencies such as The Pacific Community (SPC) and the Secretariat of the Pacific Regional Environment Programme (SPREP). The side events addressed topics related to the role of public development banks facilitating enhanced access to climate finance to support the implementation of national climate change development priorities; Fiji's advances, innovations, and leadership on climate change adaptation and mitigation; and lessons learned from climate finance programs in the region.

LOCALLY-LED REGIONAL DEVELOPMENT THROUGH DT GLOBAL AFRICA

Reflecting our commitment to locally-led development, DT Global elevated our Nairobi, Kenya office to corporate office status in February 2023, recognizing it as a pivotal hub in Africa. Operational since 1989, DT Global's Africa corporate office is entirely locally-led; its Kenyan Managing Director was recently appointed to DT Global's Executive Leadership Team, representing the Africa region. With a diverse portfolio of projects, the team has cultivated strong regional networks and established proficient systems for project management and technical excellence. These efforts contribute to DT Global's long-term mission of transferring ownership and authority over programs closer to the communities we serve.

In support of our programs in the region, DT Global has established offices in Somalia, Uganda, and South Sudan as well as representation in Ethiopia and registered entities in Rwanda and Tanzania. Across the region, we have over 30 corporate staff and 300 project staff.



Photo Credit: Oliver Ananda



*Sustainable
Development Goals*



1 NO POVERTY

Building Transportation Options for Poverty Reduction in Rural Nepal

Poor road infrastructure traps around 80% of Nepal’s population in subsistence agriculture and makes transport treacherous, inflating the prices of basic commodities. A lack of road maintenance exacerbates these issues. The FCDO-funded Rural Access Programme (RAP) was a poverty-alleviation program implemented through four phases between 1999 and 2023. It used the construction and maintenance of rural transport infrastructure as an entry point to improve the lives of the poorest and most marginalized people in remote areas of Nepal—communities with limited access to goods and social services.

Roads were constructed over the project lifetime using environmentally-sound, labor-based principles such as the green roads approach developed in Nepal. The project’s most recent phase, the Mugu Humla Link Road, connected the last district of the country to the rest of Nepal by road. To ensure sustainability, RAP engaged at the national, provincial, and municipal policy levels to develop, introduce, and institutionalize rural accessibility planning. This pro-poor development planning tool will support both rural road development and the maintenance of rural road assets.

I am proud to be in such a team that aims at eliminating poverty and raising the status of Nepalese people.

*Ashmita Dahal,
RAP graduate engineer*



RAP prioritized hiring from the poorest and most marginalized groups, with special focus on employing women (who often face significant barriers to employment). Of the 9,000 people employed by RAP, 40% were women. Many of them were earning a wage for the first time, improving their ability to participate in society.

Over 75% of RAP’s construction costs accounted for wages based on an ‘equal wage for equal work’ principle. Women received equal pay to men for all construction and engineering work.

Female workers said receiving a direct income enabled them to better manage issues around food security, access to healthcare, sending their children to school, and generally raised their standard of living.

To bridge Nepal’s skills gap, RAP also ran a graduate program that provided long-term professional development to young engineers who had successfully completed an internship.

19 MILLION DAYS+
of employment created.



2.75 MILLION+
people provided with better access to markets, health, and education facilities.

40,000+ people trained in new income generating skills.



Photo Credit: Ben Walker



2 ZERO HUNGER



Tackling Food Insecurity and Enhancing Livelihoods in Sri Lanka

During a period of significant challenges in Sri Lanka—marked by economic decline, governance issues, COVID-19 disruptions to supply chains, and adverse weather conditions impacting farmers—food insecurity emerged as one of the most urgent crises among communities. In response, the DFAT-funded Sri Lanka Support Unit (SLSU) collaborated closely with civil society partners to implement targeted interventions focused on reducing food insecurity, improving livelihoods, and empowering communities and producers to secure better prices, enhance food quality, create jobs, and boost household incomes.

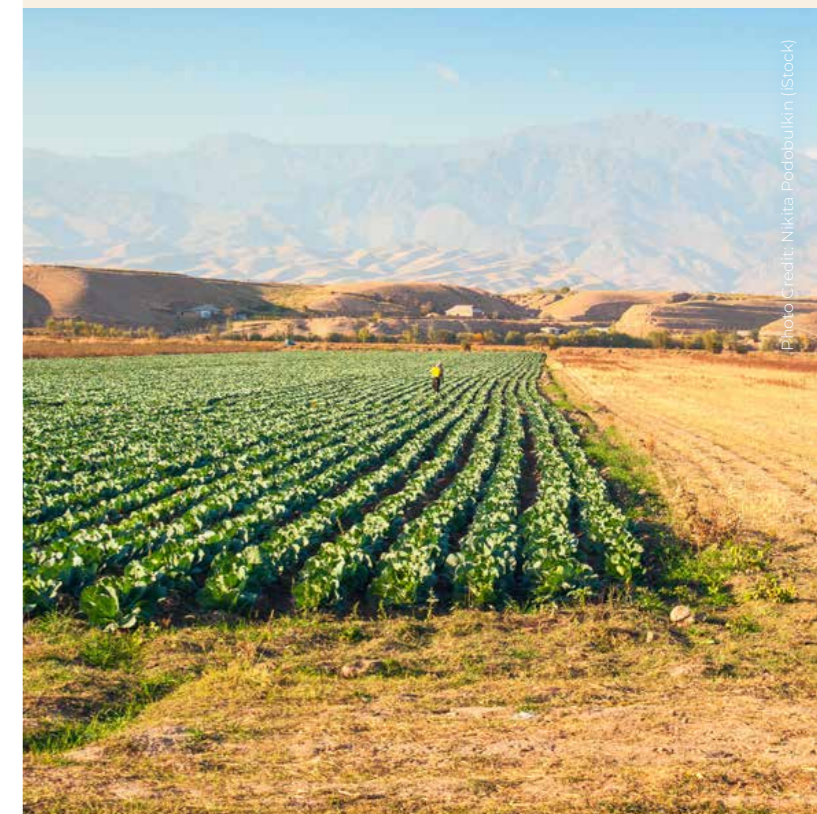
SLSU's programs benefited 2,835 individuals across Sri Lanka, focusing on economic improvements, particularly in farming and food security. In the northern region, 250 young women were supported to break the cycle of intergenerational malnutrition, thereby improving food and health security in their communities.

SLSU partnered with Suvadi, a social enterprise in the coastal community of Kalvilan to revive traditional knowledge of nutritious native plants, aiming to combat high levels of stunting and address the current food security crisis. A key element of this initiative was the promotion of the 'adamant creeper,' a resilient plant native to the northern coastline that thrives in drought-prone and brackish conditions. Once a staple in the local diet, the adamant creeper is being reintroduced into daily cooking by the women of Kalvilan, who are now leading demonstrations on its preparation and culinary uses. By tapping into local expertise and emphasizing the use of locally-grown plants, this initiative aims to rebuild climate-resilient, sustainable, and affordable food systems.

SLSU also partnered with the Northern Cooperative Development Bank (NCDB), through the Direct Aid Program to improve rural livelihoods and boost small industry in the Northern Province. NCDB's sales outlets and village-level credit activities increased the production and supply of nutritional produce, benefiting over 200 farming households.

SUSTAINABLE FOOD PRODUCTION AND RESILIENT AGRICULTURAL PRACTICES IN UZBEKISTAN

Through the EU-funded Agricultural Knowledge and Innovation Systems (AKIS) project in Uzbekistan, we're fostering food security by prioritizing small farmers' livelihoods and agricultural sustainability. The project is assisting the Uzbek Ministry of Agriculture to transition from a planned economy to a market-based system by creating an enabling policy and regulatory environment, and by also strengthening institutional capacities within the sector. AKIS fosters collaboration among farmers, scientists, and other stakeholders and provides an inclusive alternative in Uzbekistan's top-down agricultural approaches. The project empowers farmers as partners and innovators, driving institutional change and building capacity for innovation. The goal is to increase farm income, create new jobs, enhance food security, and ensure the sustainable use of natural resources in Uzbekistan.





3 GOOD HEALTH & WELL-BEING

Using Data Solutions to Strengthen Immunization Programs in Nigeria and Uganda

Concerns about vaccine hesitancy underscore the necessity for a geography targeted vaccine deployment strategy that emphasizes design, execution, and performance monitoring. However, many low- and middle-income countries lack the necessary data and statistical resources, affecting the efficiency of vaccine rollout plans, as seen with COVID-19.

The Vaccine Data CoLab (VDCL) recognized hyperlocal data systems as a vital tool for developing effective vaccine deployment strategies and identifying the target population, their spatial distribution, and the impact of social, cultural, and political factors on specific behaviors—particularly concerning vaccine hesitancy.

A key part of what we are doing today is not looking at any one solution as a silver bullet, but seeing data as a part of a bigger health system where we need several solutions working together to make an impact.

Dr. Sam Agbo, Former Senior Health Officer, FCDO Nigeria



The CoLab methodology unites diverse stakeholders to explore problems from multiple perspectives (“Co”) and then design, test, and implement solutions (“Lab”). Our country-led approach was key to delivering this FCDO-funded program, allowing us to collaborate with national and sub-national stakeholders to understand the vaccine data landscape, set priorities, surface local solutions, and connect actors facing similar challenges through learning networks.

We collaborated with local partners (Dev Afrique in Nigeria and the Infectious Diseases Institute in Uganda) to co-create and implement a grant program leveraging their localized expertise. By using a portfolio approach, we provided catalytic funding and

tailored technical assistance to seven grantees across both countries, addressing systemic issues in the vaccine data system and fostering locally-led development and sustainability.

In Nigeria, 40% of health workers in targeted states directly benefited from VDCL interventions, resulting in up to 4.2 million people positively impacted by interventions that strengthen immunization programs and increase vaccine coverage. In Uganda, we have seen tangible results from our work. For example, the Infectious Diseases Institute worked with the Ministry of Health to establish regular contact with the responsible ministry officer. This increased government buy-in and sustainable support for grantees.





4 QUALITY EDUCATION

Eliminating Discrimination and Increasing Inclusion through Model Inclusion Schools in Kiribati



In 2016, only one i-Kiribati student living with a disability was participating in mainstream education. By 2023, 130 students had attended nine Model Inclusion Schools in South Tarawa, Kiribati. These schools were established by the Kiribati Ministry of Education with support from the DFAT-funded Kiribati Education Improvement Program (KEIP), which commenced in 2011 and was implemented by DT Global from October 2020 to December 2023. KEIP's goal was to improve learning outcomes for basic education for i-Kiribati children, including children with a disability.

These model schools represent a significant step in realizing the ambition (laid out in Kiribati's second National Inclusive Education Policy) that all school aged i-Kiribati children—including children living with a disability, and particularly those aged between 6 and

15—have full access to relevant, quality education. This includes participating in all school activities and having their educational, social, cultural, physical, and spiritual needs met.

The Model Inclusion Schools (a mix of primary and secondary schools) have accessible grounds, buildings, and toilet facilities for boys and girls; predictable classroom layouts; and flexible and easy-to-navigate learning spaces (including breakout areas). Learning spaces were specially designed to promote easy movement and include room for small group work. Students who need support can seek it without drawing attention to themselves or disrupting the class.

Teachers in the schools were supported to integrate students with disabilities into their classes by certified teaching assistants trained by KEIP, and through assistive devices provided to students. The program supported schools to build an inclusive culture through training and awareness for students on disability rights, peer support, and inclusive learning; families were closely engaged to promote acceptance among the broader school community.

Encouraged by the Model Inclusion Schools results, the Kiribati Ministry of Education plans to further mainstream inclusive education through continued professional development support to teaching staff and creation of environments that support the full and effective integration of students with disabilities. Their goal is to empower i-Kiribati students with disabilities to actively contribute to Kiribati's economy, community, and culture.



GENDER EQUALITY 5

Addressing Sexual Harassment on Urban Transport in Sub-Saharan Africa

Globally, women and girls face sexual and other forms of harassment from men on public transport at consistently high rates. Because of this, women and girls are also forced to make careful choices about the type of transport they will use and at what times, making their travel patterns and preferences more complex and burdensome.



The High-Volume Transport Applied Research Programme (HVT), funded by FCDO, funds research on sustainable transport development in lower-income countries across Africa and South Asia. HVT research is working to respond to the combined challenges of gender, transport, and poverty, and to highlight concerns around women's safety and security on public transport.

Since 2021, the EMPOWER project has worked with stakeholders in Nigeria, Malawi, and Rwanda to underline the urgency around sexual harassment, and to design the SHE-CAN tool—which provides stakeholders with the necessary intelligence and policy options to respond. SHE-CAN assists policy makers and transport providers in sub-Saharan Africa to collect data on sexual harassment faced by women when traveling in their cities. The tool also provides guidance to implement evidence-based changes that counter harassment.

In Nigeria, the cities of Abuja and Lagos use SHE-CAN to create real change in their urban transport systems. Data from the tool has prompted the Abuja Urban Mass Transport Company to fit vehicles with cameras and devices that enable drivers to communicate in real-time to report sexual harassment. The Abuja Transport Authority has also created a phone line for women to report harassment cases.

The Lagos Transport Authority has started using SHE-CAN to analyze bus stations and gaps in infrastructure design to deliver passenger safety improvements, including countering sexual harassment. Solutions in development include the redesign of the Ikeja Bus Terminal. The Lagos Transport Authority is also in discussions with the Nigerian Ministry of Justice and their gender-based violence department to develop enforcement mechanisms to counter sexual harassment.



6 CLEAN WATER & SANITATION

How Latrines Are Changing Lives in Jonglei State, South Sudan

Akobo County, in the north-eastern part of Jonglei State, South Sudan, faces a severe sanitation challenge, with over 85.8% of households lacking access to latrines. Resulting widespread open defecation increases the risk of diarrhea and other illnesses, particularly among children. Efforts to construct pit latrines in Akobo have been hampered by the region’s soil texture and heavy rainfall, which lead to flooding and cause latrines to collapse.

The USAID Afia WASH Activity (which works to expand gender-transformative sustainable access to safe water, sanitation, and hygiene) promotes a zero-subsidy approach to sanitation measures, encouraging the use of affordable local materials. For instance, to address the collapsible soil problem in Akobo, latrines are built by lining the pit with locally-sourced tree poles modified into lengthy, thick yet flexible sheets and then reinforcing the unstable soil walls with traditional hardwood slabs.

Using a model home for instruction, Afia WASH staff showed villagers in Nayndit Payam how to use local materials to build latrines. “I built my latrine in two months using only the local materials,” said Nyareth, a community hygiene champion. “I was very excited when I began to see the actual changes in my family. Now, in my household, I have not experienced any sickness when it comes to diarrhea. My children are well, and I have even managed to save up the money [previously spent on trips to the health clinic] and put it towards feeding.”

Through Afia WASH’s approach, one village has achieved open-defection-free status, with more being evaluated.

59% of households gained access to handwashing stations.

12,140
people gained access to basic sanitation services.



24,232
individuals gained access to basic drinking water services.



Photo Credit: Ben Walker

PROVIDING IMPROVED WATER SERVICE FOR CITIZENS IN FREETOWN, SIERRA LEONE

A sufficient supply of high-quality water is essential for human health but is a huge challenge to achieve for countries such as Sierra Leone. The FCDO-funded Freetown Water Supply Rehabilitation Project worked to improve the Guma Dam and Water Treatment Plant, which supplies over 90% of Freetown’s water. Built in the 1950s-60s, this dam was initially adequate for the population it served, but it is now sometimes empty during low rainfall periods and suffers from leaks—leading to significant non-revenue water (unaccounted for or lost water in the system).

The deteriorated Guma Dam scour system was a key contributor to non-revenue water (estimated at two million liters per day). The project replaced two valves to restore full operation of the low-level drain and enhance reservoir capacity—helping to sustain consistent water supply for Freetown’s population. The project also upgraded 3.2 kilometers of the most critical section of the transmission pipeline; frequent bursts had been interrupting the supply of water three to four times per month.

Improved water supply for **over 900,000 people** in Freetown.





7 AFFORDABLE & CLEAN ENERGY



Using Digital Data to Catalyze Clean Energy Transitions in Kosovo

As energy costs rise and global climate change intensifies, investing in clean, renewable energy is critical. However, traditional methods of assessing solar potential and financing solar photovoltaic (PV) systems can be slow and expensive—detering businesses and investors alike.

The USAID Kosovo Energy Security of Supply (KESS) Activity pioneered a new approach to expand renewable energy access: using drones and Geospatial Information System (GIS) technology to improve market and investment information on PV solar power potential. By using these tools, KESS demonstrated how to quickly map rooftops and analyze their solar potential, reducing barriers to changes that could combat climate change in Kosovo.

Across seven regions of Kosovo, KESS provided technical assistance to 108 private households, 54 businesses, and 55 public enterprises or government agencies to assess solar potential. Using surveys and feasibility studies, KESS identified a pipeline of 20.4 MW of viable self-consumption projects that would bring an expected reduction of 23,039.86 tons of carbon dioxide per year when implemented.

To promote solar uptake, KESS created an ArcGIS site to share information on rooftop solar potential publicly and free of charge for government and individual households, as well as for private sector businesses and energy investors who could help finance new solar PV systems. The KESS team also provided guidance and support on project preparation and financing for anyone interested in solar installations.

Toward the end of the project, powered by KESS's digital assessments and using solar panels made in Kosovo, the Royal Beverage Company (a subsidiary of RC Cola in Kosovo) installed a solar PV system that has 720 kWp of solar capacity. This means that 15% of the company's energy needs now come from renewables, generating a carbon offset of 733.4 tons of carbon dioxide per year. At the end of the project, all the businesses and households KESS assessed were able to install over 16 MW of small-scale solar capacity, reducing greenhouse gases by an estimated 19,200 metric tons of carbon dioxide—equal to powering 4,000 Kosovo households for a year.

KESS improved the enabling environment for renewable energy by supplying neutral information on solar potential, aiding in de-risking the Kosovar renewables market for investors. By demonstrating how drones, software, and analysis can accelerate renewables to market, KESS ushered in a new tool for clean energy.

PROMOTING RENEWABLE ENERGY AND EFFICIENCY IN ZAMBIA

In recent decades, Zambia's rapid economic growth has led to increased electricity demand, outpacing supply (which is primarily from hydroelectric sources that are vulnerable to frequent droughts). Only 30% of Zambians, including only 5% in the rural areas, have access to electricity. Consequently, Zambia imports expensive energy, straining its economy and fiscal resources. The EU-funded Enhancement of the Policy, Legal and Regulatory Environment and Capacity Building for Renewable Energy and Energy Efficiency project supports Zambia by building capacity and strengthening policies and frameworks to promote renewable energy and energy efficiency.

The project-led development of the Zambia National Energy Policy 2019, which focuses on diversifying energy sources, improving access and affordability, and promoting renewable energy and energy efficiency. The project has also developed critical strategies and action plans outlining sustainable energy development and gender-inclusivity goals, with specific targets for increasing renewable energy and optimizing energy use. The Energy Sector Monitoring and Evaluation Plan and the Energy Management Information System were established to provide a framework for tracking the project's long-term impact.



10,000+
individuals trained in the energy sector.



8 DECENT WORK & ECONOMIC GROWTH

Breaking Down Barriers for Businesswomen in Somalia



In Somalia, women play a critical role in the fisheries sector, but unfair perceptions of high risk by lending institutions limit their access to financial resources.

Hodan Ali Muse, 49, is a mother of nine who had been working in the fisheries sector for years. Despite many applications, she was denied loans due to lack of collateral and limited financial transaction history. Without access to financial services, Hodan couldn't grow her business or set up other revenue streams to support her family.

Jointly funded by USAID and FCDO, the Inclusive Resilience in Somalia (IRIS) Program accelerates economic development for marginalized households with a focus on climate-resilient agriculture, urban integration of displaced persons, and private sector expansion.

USAID IRIS partnered with RAAS, a local microfinance institution, to design non-collateral-based loans targeting women-led Village Savings and Loan Associations. These associations provide loans to women-owned businesses, which are largely rejected by banks in Somalia.

USAID IRIS's approach also focuses on livelihood diversification and promoting inclusive economic market systems. Hodan accessed a loan of US\$700 that boosted her working capital to source and sell more fish. "I was able to buy new iceboxes, pay rent, and invest in fresh fish stock. I also expanded the shop and I rent out the extra space for additional income," Hodan said. "Before the project, I used to make US\$5. Now, I have a daily income of about US\$35."

Provided

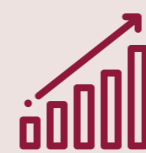
US\$95,600 in matching grants

to reach more women in businesses.



CREATING AN EASIER WAY FOR KOSOVO BUSINESSES TO FINANCE EXPORTS

With growth in manufacturing and continued expansion of Kosovo's exports, firms have seen an increased need to finance export contracts (i.e., to pay for the inputs, production, and shipping of exported goods before receiving payment in return). Since 2020, the USAID Kosovo Compete Activity—which promotes resilient, self-sustaining market systems and improves the private sector's competitiveness in local, regional, and global markets—has worked to strengthen exporting businesses. Recently, the Activity worked with the Kosovo Credit Guarantee Fund to develop and launch a new loan guarantee mechanism called the "Export Window." Through the Export Window, banks can receive guarantee coverage (akin to insurance) for up to 50% of the value of loans to exporters. This reduces banks' risks in loaning funds to exporting businesses, enabling them to relax loan conditions and associated costs. This unlocks borrowing for a larger number of micro, small, and medium enterprises—which account for around 99% of Kosovar businesses—to be able to finance export contracts.



At least **6,000 new jobs** projected for Kosovars.

Provided guarantee coverage for **€4.5M in loans** to exporting businesses.



9 INDUSTRY, INNOVATION & INFRASTRUCTURE

Pro-Poor Approaches to Road Construction Brings Opportunity to Remote Vietnamese Communities

In Vietnam's remote and disadvantaged north-western provinces of Yen Bai, Lao Cai, and Lai Chau, construction has begun to upgrade roads under the Northern Mountain Provinces Transport Connectivity Project (NMPTCP). These improvements will connect isolated communities, the Ha Noi to Noi Bai Expressway, and neighboring provinces, aiding socio-economic development in a region where poverty rates are nearly five times the national average. Despite the expected benefits, the area—home to ethnic minorities like the Hmong, Dao, Tay, Thai, and Nung—faces systemic issues such as low literacy, early marriage, limited infrastructure, and high rates of trafficking, drug use, and HIV/AIDS.



US\$445M

in Multilateral Development Bank financing was leveraged for **high-quality roads and inland waterways improvements.**



150,000

vulnerable ethnic minority people received information about **safe road and traffic behavior** in northern mountain areas of Vietnam.

The DFAT-funded Aus4Transport Project, implemented by DT Global in partnership with Vietnam's Ministry of Transport, supported the NMPTCP through both infrastructure and engineering design and documentation work. Three non-engineering components were designed to build awareness and support behavior change among communities and road users to address risks associated with the project. These components—a road safety awareness campaign, an HIV/AIDS and human trafficking awareness program, and an axle load control program—were implemented through local authorities such as the district people's committees, police, teachers, and the women's union.

Working with local specialists from the Centre for Environmental and Health Studies and the Market Research Development Company, Aus4Transport developed awareness campaigns specifically targeting ethnic minority groups. Produced in multiple languages, the campaigns used interactive, participatory approaches to in-person learning, and were implemented and monitored by local stakeholders. Aus4Transport also trained representatives of local organizations, teachers, and a network of peer educators (more than 50% women) from communities to design and deliver education and awareness campaigns focused on preventing HIV/AIDS and human trafficking.

Together, this network has engaged more than 30,000 people (ages 15 to 49), in communication and education activities, bringing a noticeable change in awareness and understanding. These programs were deliberately designed to build local capacity and to support and strengthen existing socio-cultural networks, so they can be easily replicated; local groups are already planning to do so.



10 REDUCED INEQUALITIES



Reducing Income Inequalities through Construction Training in Solomon Islands

Women in Solomon Islands are much more likely than men to be engaged in unpaid subsistence work or the informal sector. Although women’s participation in the labor force is almost equal to men’s, it is estimated that only 15% of ‘employed’ women are paid for their efforts. In the male-dominated construction sector, women often perform unskilled labor roles, such as mixing concrete, digging, or carrying water, without pay, as these jobs are viewed as tangential to the construction process.

The DFAT-funded Solomon Islands Infrastructure Program (SIIP) is a 10-year partnership with Solomon Islands that seeks to improve the quality and accessibility of economic infrastructure to contribute to broad-based, inclusive, and sustainable economic growth.

Through the Green Construction Training Program, SIIP is paving the way for more women to formally enter the construction sector. In 2023, SIIP partnered with the Australia Pacific Training College and Solomon Islands National University to support the very first all-women cohort to

complete a Certificate II in Construction, followed by hands-on training in solar photovoltaic system design, installation, and maintenance. The certifications prepare graduates for the job market, including facilitation of work placements and internships. The all-female cohort provided a safe and inclusive environment, allowing the women to focus on their learning and increase their confidence.

When I enrolled for the course, I was a little anxious because I did not know how many women would be doing this course. Many thoughts came to mind because [...] (I) thought: This is a male-dominated culture, and I don’t know how people will see women in construction [...] (But) the future is bright for us, I think, thanks to our newly gained skills from the course.

Tamra, Class Captain of the first cohort



The Green Construction Training Program facilitated opportunities for networking between the graduates, SIIP contractors, and key construction sector businesses. In addition, SIIP provided businesses with training on key issues such as gender equality and disability to build their awareness and commitment to developing an inclusive construction sector in Solomon Islands.

HOW SKILLS TRAINING IS REDUCING INEQUALITY IN INDONESIA

During COVID-19, many Indonesians lost their jobs, exacerbating inequality in the country. To mitigate this and provide social protection support, the DFAT-funded Prospera program worked with Indonesia’s existing Kartu Prakerja program—the country’s largest skills training platform—to strengthen competencies of job seekers and assist them to find work.

Kartu Prakerja provided fully-funded training for participants and cash incentives upon course completion. After the pandemic’s acute phase, Prospera partnered with Kartu Prakerja to continue to reduce inequality by raising the quality of courses offered on the platform, with a focus on life-long learning to meet Indonesia’s continuing need for skilled workers.

Prospera has provided technical guidance to enhance training quality, supported the transition between online and face-to-face interactions, and trained providers to create effective materials for a virtual platform. The program also worked closely with Kartu Prakerja’s office in the Coordinating Ministry of Economic Affairs and with universities, private training institutions, financial services, and marketplace providers to effectively support this massive social protection effort.

Helped Kartu Prakerja to **develop over 1,200 training courses.**





11 SUSTAINABLE CITIES & COMMUNITIES

Building Inclusive and Economically Stronger Settlements in Uganda



The Kampala-Jinja Expressway is a major route for Uganda's imports to its capital. But in Kampala, the expressway will displace residents of the Kinawataka and Kisokosoko slums—a population of almost 30,000 vulnerable community members—where the major interchange is set to be constructed.

As part of the FCDO-funded Cities and Infrastructure for Growth Uganda (CIG-U) program, which works to unlock the productive potential of cities and urban centers, DT Global supported the Uganda National Roads Authority (UNRA) to develop the No One Worse Off (NOWO) Project. NOWO implemented safeguards from UNRA's initial Environmental and Social Impact Assessment to ensure that vulnerable slum communities would be better off economically and socially after displacement.

NOWO worked with the Cities Alliance, National Slum Dwellers Federation of Uganda, Slum Dweller International, and Platform for Vendors in Uganda to establish a Community Support Center in the slum area to assist households in engaging in sustainable economic activities. NOWO engaged communities through mobilization drives and forums, offering vocational training in skills like tailoring and masonry. Housed at the UNRA Client Care Centre, NOWO provided training on financial management and upskilling to promote access to sustainable livelihoods. Additionally, NOWO supported 70 women-led enterprises to purchase equipment and build their skills.

DT Global's CIG-U work with the Community Support Centre impacted 550 vulnerable households and led to a mindset shift in the communities, providing them with viable pathways to sustainable income-generating activities and building their resilience to vulnerability.



RESPONSIBLE CONSUMPTION & PRODUCTION 12

Implementing Actions to Reduce Marine Plastic Pollution in Indonesia

As the world's largest archipelago, Indonesia faces a significant challenge with plastic marine debris. Indonesia is one of the largest contributors to global plastic pollution. This not only damages marine ecosystems, but also impacts coastal tourism and fishing livelihoods. Under the Asian Development Bank-funded contract "Prioritizing and Implementing Actions to Reduce Marine Plastic Pollution," DT Global in partnership with Seureca has developed 10 recommendations for the City of Cirebon to respond to the challenges of plastic pollution. These recommendations aim to improve plastic waste management, accelerate circularity of the plastic economy, reduce and eventually stop plastic leakage into the environment. These have been developed through extensive consultations and hundreds of surveys with stakeholders in the plastic waste value chain. When fully enacted over the next 5-10 years, the recommendations will prevent over 1,600 tons per year of plastic waste from entering the sea at Cirebon. This is equivalent to 23% of plastic waste leakage in Cirebon.

PROMOTING UNIVERSAL UNDERSTANDING OF SUSTAINABLE LIFESTYLES IN LEBANON

The USAID Innovation for Affordable and Renewable Energy for All (INARA) Activity is empowering communities across Lebanon to understand renewable energy production, manage energy savings, and enhance overall energy efficiency. Targeted interventions include rehabilitation of the Rechmaya Hydroelectric Power Plant (HPP) and a series of trainings for community members that emphasize sustainable strategies and energy-efficient measures in the residential, commercial, and industrial sectors. The communities engaged in these trainings will directly benefit from the ongoing rehabilitation of the Rechmaya HPP, which is set to be completed in October 2024, aiming to increase electricity access for 23,000 people from 1-2 hours to 8 hours per day.

US\$475,000

mobilized by Lebanese diaspora for **investment in a 7MW solar power plant.**





13 CLIMATE ACTION

How Gender-Inclusive Banking in Fiji Mitigates Climate Change Impacts

Climate change impacts are not gender-neutral. In Fiji, climate change-induced droughts, floods, and natural disasters can damage food crops, forcing women (who traditionally grow food) to work harder to meet their families' needs. When this occurs, girls are pressured to leave school to help their mothers. For these reasons and more, gender equity and social inclusion (GESI) is critical for resilient and sustainable climate change work.

The Fiji Development Bank recognized this and began working with the USAID Climate Ready project to change how it does business and improve access to finance. As USAID's flagship Pacific climate project, Climate Ready worked with target Pacific Island Countries to achieve their climate change adaptation goals and help them become more climate-resilient in ways that are country-driven, coordinated, inclusive, and equitable.

With support from USAID Climate Ready, the Fiji Development Bank was the first development bank in the South Pacific to be accredited to the Green Climate Fund, the world's largest climate fund. Later, they worked together to update and operationalize the Bank's GESI policy (which was developed as a condition of Green Climate Fund accreditation). For Setaita Tamanikaiyaroi, who manages the bank's Climate and Eco Finance Division, the partnership was invaluable. Tamanikaiyaroi says GESI is now part and parcel of development finance, and that the bank is working on mainstreaming GESI throughout its work.

The GESI policy was based on global evidence that climate change adaptation and disaster risk management initiatives are more sustainable, equitable, and effective when GESI factors are mainstreamed into project design, implementation, and monitoring. It recognized that climate change and disasters affect women, men, children, elderly people, people with disabilities, and people living in isolated and under-served areas in different ways.

USAID Climate Ready's support also included Gender Responsive Banking training for staff and management, and a review of the Bank's current products and systems. As part of this, the Fiji Development Bank identified the need for tailored products geared towards women entrepreneurs and the development of a women-specific loan facility. The new facility, which has received over 1,600 applications, aims to raise the value of female loan applicants to at least 25% in the next three years to create a more conducive and gender-responsive business environment in Fiji.



Photo Credit: Seiji Seiji (Unsplash)



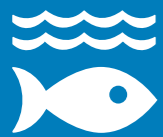
Assisted development of **19 climate change** adaptation policies, plans, and strategies.

Mobilized **US\$562M** for climate resilience.

Mobilized **US\$26.6M** in climate finance for adaptation projects.



Improved capacity of **42 institutions.**



14 LIFE BELOW WATER



Protecting Coastal and Marine Environments in Papua New Guinea with Customary Natural Resource Management

Home to one of the most expansive and diverse marine ecosystems in the world, a significant tropical forest with approximately 6% of the planet's animal and plant species, and located at the center of the Coral Triangle, Papua New Guinea plays an important role in the global effort to combat climate change and preserve biodiversity.

The USAID Lukautim Graun Program supports Papua New Guinea in protecting its natural resources and biodiversity while promoting sustainable development. The program works to curb unsustainable natural resource use and mitigate damage to marine and terrestrial ecosystems by strengthening institutions, governance systems, and environmental regulations; engaging the private sector; and empowering traditional landowners, women, and communities to sustainably manage the country's natural resources and coastal life.

A key approach of the USAID Lukautim Graun Program is engaging key stakeholders with competing interests in marine environments, emphasizing customary natural resource management. Partnering with the Eco Custodian Advocates group (a local non-profit organization that recognizes and reinforces traditional environmental knowledge that sustains the natural ecology), the program worked with coastal and island communities in Milne Bay Province.

Milne Bay Province boasts some of the world's most biodiverse coral systems, which are threatened by overfishing. The program revived customary natural resource management practices through Gwala—a traditional conservation law where communities agree to avoid fishing or hunting in restricted zones. This strengthened community ownership and leadership. Through videos, the program also documented traditional knowledge and conservation practices, enhancing conservation efforts.

DT Global trained government stakeholders on Gwala, deepening their understanding and appreciation, and paving the way for discussion and submission of a Policy Statement on Gwala within the Papua New Guinea Assembly. This effort aligned local and national interests by bridging locally-led conservation initiatives with broader district-level forums.

USING INNOVATIVE TECHNOLOGY TO DEVELOP SUSTAINABLE FISHERIES

If well-managed, marine fisheries can accelerate economic growth and drive environmental stewardship. DT Global is a member of a consortium led by the Spanish engineering firm INCATEMA, overseeing the EU-funded ECOFISH program. This program supports sustainable fisheries management to alleviate poverty, enhance nutritional security, boost climate resilience, and protect marine biodiversity across the Eastern Africa-Southern Africa-Indian Ocean region. The program launched the Blue Economy Fisheries Satellite Accounts to gather crucial data to inform policy decisions on biodiversity preservation and sustainable fishing—helping decision makers in the Western Indian Ocean efficiently and sustainably manage maritime resources.

Innovative technology is also improving the sustainability of small-scale artisanal fisheries. One such technology is the smart fish aggregation device. Equipped with satellite technology, sensors, an echosounder to estimate the volume of fish, and microprocessors, this device collects raw data on marine species, which is then filtered and provided to fishermen via a smartphone app. This information improves the quality and quantity of catches, leading to increased revenue and improved efficiency. By introducing technology to small-scale artisanal fisheries, the program is professionalizing their operations and lowering their carbon footprint by reducing the amount of time spent on the water—which is crucial for the long-term health of our oceans and the communities that rely on them.



15 LIFE ON LAND

Enhancing Drought Resilience in Tonga for Food Production and Agriculture

Climate change intensifies El Niño events, causing prolonged drought in the Pacific. In countries like Tonga, increased droughts lead to water scarcity, affecting daily consumption, agricultural yields, and aquatic ecosystems' sustenance.

The DFAT and MFAT-supported Pacific Horticultural and Agricultural Market Access Plus (PHAMA Plus) program is working closely with key actors in Tonga's agri-food systems to mitigate the impacts of climate change-induced droughts. This includes promoting water conservation practices, encouraging sustainable agricultural techniques, and exploring alternative water sources (such as rainwater harvesting and desalination). PHAMA Plus contributes to inclusive economic growth and improved livelihoods for Pacific people, with an increased emphasis on factors related to environment, climate, and resilience.

In partnership with the Australian National University (ANU), the program is piloting thermodiffusive desalination in Tonga; this novel, low-energy technology removes salts from seawater, producing brackish water suitable for agriculture. This innovation helps Pacific Island Countries adapt to drought and enhances food and water security. Piloting this technology in Tonga allows PHAMA Plus to build knowledge on resilient crop production systems and explore ways to scale and replicate the technology in other Pacific nations.

11,513

Pacific farming households use innovative practices to improve farming processes and increase productivity.



6,047 smallholder farming households

reported a combined **increased income of AU\$8.96 million.**





16 PEACE, JUSTICE & STRONG INSTITUTIONS



Working with Youth to Promote Peace in Sudan

In the small town of El Fasher, Darfur, where resources are scarce, a group of enthusiastic and committed young people have united to shape their destiny and promote peace. While they come from varying backgrounds and have different dreams and aspirations, they share the same objective: to make a positive impact on their community.

This is the story of the Abushouk Youth Center. With support from USAID’s Toward Enduring Peace in Sudan (TEPS) program, the center has become a hub of activity. It offers a range of programs and workshops that provide young people with valuable skills and resources to help them develop personally and professionally. Whether it’s entrepreneurship or leadership training, technology or vocational courses, the center is a place where aspirations are nurtured and transformed into reality.

At the center, young people are acquiring knowledge and learning the value of cooperation and peacebuilding. Engaging in lively discussions, they share ideas that challenge established norms and inspire innovative solutions. This exchange highlights the importance of their voices and ability to shape policies that impact their lives. As these young individuals become more politically

aware, they are actively participating in local governance processes. They are creating youth-led initiatives to tackle critical issues like poverty, unemployment, and environmental sustainability.

Youth here have made a difference in their community and inspired neighboring areas to initiate similar projects. This has had a positive impact across the nation and has inspired young people to become drivers of change.

“Thanks to this amazing center,” says Randa, “girls are now breaking barriers by playing sports they never had access to before, while women can finally share their experiences in a safe and supportive environment.”

This cultural and athletic hub is the first of its kind in the area, making it a vital part of the community. And it’s not just about playing sports—the center’s programs have also helped young people work through war-related trauma and depression by providing much-needed psychological support. Plus, community activities organized by the center have lifted spirits and brought people together.

EMPOWERING CITIZENS IN UKRAINE THROUGH FACT-BASED, INDEPENDENT, AND RELIABLE MEDIA

The EU4Independent Media Project (EU4IM) plays a crucial role in promoting peace, justice, and strong institutions in the Eastern Partnership region by enhancing the capabilities of independent media. This EU-funded initiative supports democratization and empowers citizens by improving journalism quality, ensuring that it remains fact-based, gender-inclusive, and reliable. By fortifying the financial sustainability and production quality of media outlets, EU4IM bolsters the resilience of the independent media sector, empowering it to perform its watchdog role effectively.

In response to the conflict in Ukraine, EU4IM provides power supply equipment for newsrooms, emergency housing, and onsite insurance for journalists in conflict zones. The project also provides training on war reporting and safety, trauma management, risk assessment, and digital security. These trainings are crucial for journalists working in dangerous regions like Donetsk, Dnipro, Kharkiv, Kherson, and Zaporizhian.

Thanks to you all, these are not just two years of the awful war, but also two years of professional study tours, educational programs, and emergency support to the independent local media in Ukraine. ...Your readiness to help, your warmth, and your belief in our success are an unfathomable strength that sustains us in the darkest moments.

Oksana Brovko, CEO at Association of Independent Publishers of Ukraine, on behalf of 400+ colleagues from the regional media of Ukraine





17 PARTNERSHIPS FOR THE GOALS

Fostering Triangular Partnerships for Innovative Initiatives in Latin America and the Caribbean

ADELANTE 2 (Triangular Cooperation European Union – Latin America and the Caribbean), funded by the EU, is a demand-driven co-financing instrument that channels resources toward partnerships between entities in Europe and Latin America and the Caribbean (LAC).

ADELANTE 2 operates through annual “Triangular Cooperation Windows” with the overall aim to fulfill the 2030 Agenda for SDGs by achieving more inclusive and sustainable development. Triangular Cooperation is a partnership-centered modality, in which complementary knowledge and experience of different partners and their resources are leveraged to jointly create solutions that address development challenges.

In the 2023 ADELANTE Window there were 13 Triangular Cooperation Initiatives made up of 70 entities representing 22 countries in Europe and LAC. Activities under the Initiatives included study visits, seminars, workshops, and consultancies which positively impacted 13 of the 17 SDGs. These figures demonstrate the capacity of Triangular Cooperation to contribute to the 2030 Agenda as a whole and to respond to all types of challenges, in line with the demands and needs of the beneficiary entities.



70

Entities of different types **working in partnership**



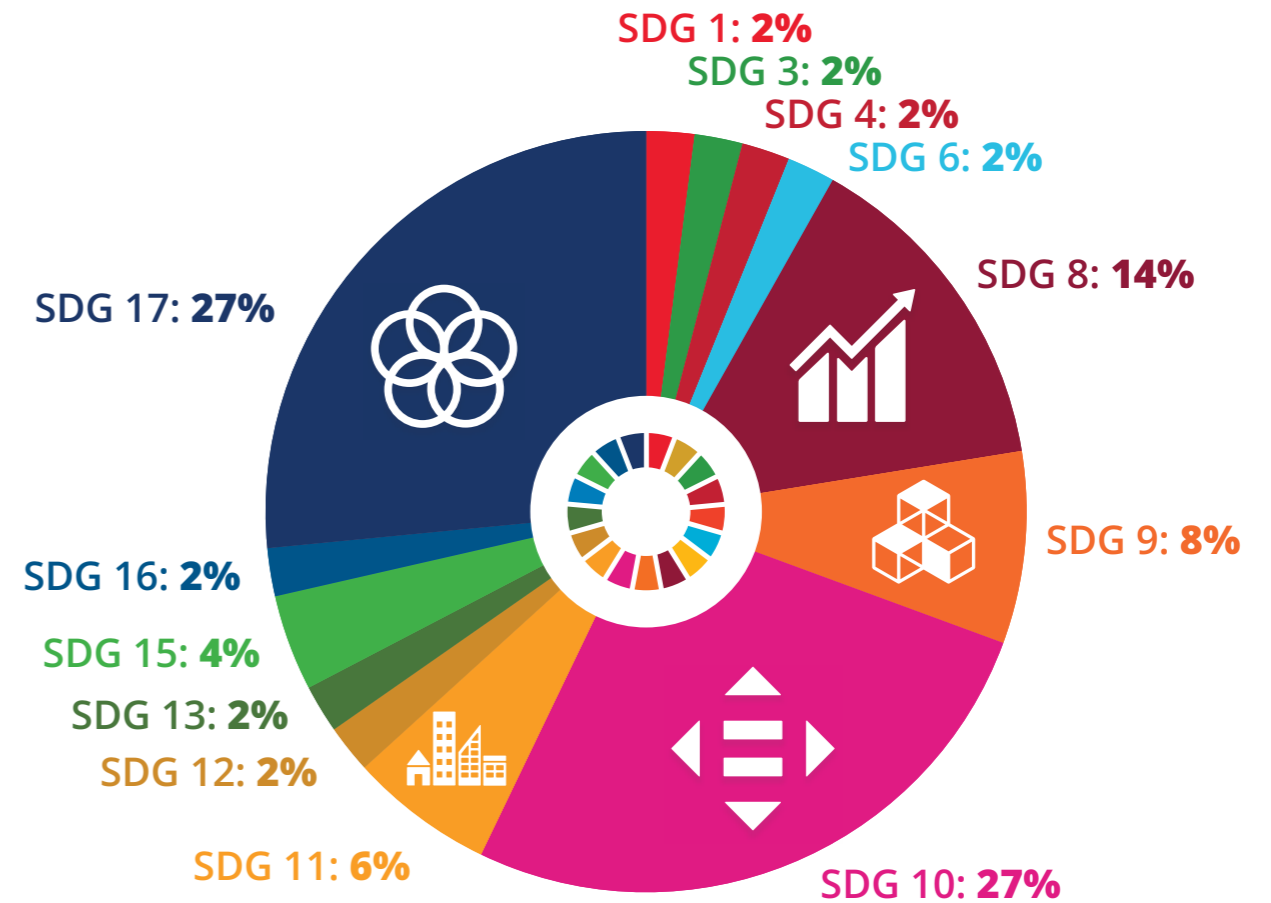
22

Countries in **Europe, Latin America, and the Caribbean** represented across 13 initiatives



13

Sustainability Development Goals **positively impacted**



This pie chart illustrates the contributions of all 13 Initiatives under the ADELANTE Window 2023 to the SDGs.

THE 13 TRIANGULAR COOPERATION INITIATIVES OF THE ADELANTE WINDOW 2023

- Astrotourism for Sustainable Local Development (SDGs 8 & 11).
- Cultural Routes and Itineraries for Territorial Development (SDGs 10 & 17).
- Cultural Strategies for Citizen Participation (SDGs 16 & 11).
- Developing Innovative Cancer Treatment Methodologies (SDGs 3 & 9).
- Employee Ownership for Economic Democracy in the Private Sector (SDGs 8 & 1).
- Enhancing Techno-Pedagogical Competences for Virtual Education (SDGs 4 & 8).
- Fostering Competitive Leadership in Waste Pickers’ Organizations (SDGs 10 & 8).
- Fostering Sustainable Transformation for Competitive MSMEs (SDGs 9 & 8).
- Promoting Business Statistics with Gender Indicators (SDGs 9 & 8).
- Promoting Cross-Border Cooperation for River Basin Environmental Sustainability (SDGs 15 & 6).
- Promoting Sustainable Urban Development through Associations of Municipalities (SDGs 11 & 8).
- Protecting Ecosystems through Forest Resource Management in Protected Areas (SDGs 15 & 13).
- Sustainable Production of Andean Agave (SDGs 9 & 12).



DT Global